## Company Directors Report

CEO Biography - USD:

| ar End: | Director Surname: | Director Name: | Director Gender: | ear on Board? | ull year in position?: |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 | Mestrallet | Gerard | Male | Yes | Yes |
| 2013 | Mestrallet | Gerard | Male | Yes | Yes |

CEO Remuneration - USD:


Executive Director Remuneration - USD:

| Year: | 0. of EDS: | Otal Salary | Cash Bonus | Other: | IOtal Annual |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2012 | 2 | 3,084,833 | 6,228,929 | 1,542,416 | 3,114,465 |
| 2013 | 2 | 3,187,251 | 4,873,000 | 1,593,625 | 2,436,500 |

Non-Executive Director Remuneration - USD:

| Financial Year: | No. of | NaDs: | Total Fees: | Average Fees |
| :--- | :---: | :--- | :--- | :--- |
| 2012 | 14 | $1,000,728$ | 71,481 |  |
| 2013 | 9 | 868,227 | 96,470 |  |

CEO Remuneration - ZAR:
Financal Year: Salary: Benetis: Cash Bonus Other rotal Annua||Lil Payment|otal Incuding Lill

## Executive Director Remuneration - ZAR:

|Financal Year:|No. of Elos:|rotal Salary: rota Annual Remuneration|Average Salary Average Remuneration
$20122025,531,915 \quad 51,554,330 \quad 12,765,957 \quad$ 25,777,165
$2013230,769,231 \quad 47,043,192 \quad 15,384,615 \quad 23,521,596$

